## Message Text

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FOR ASSISTANT SECRETARY MAYNES FROM AMBASSADOR

EO 11652: NA

TAGS: UN, EAID, AORG

SUBJECT: PILOT STUDY OF UN ASSISTANCE ACITIVITIES

1. I WOULD WELCOME THE OPPORTUNITY TO CARRY OUT YOUR PILOT STUDY IN KENYA. I BELIEVE THE COUNTRY'S PROGRAMS WOULD LEND THEMSELVES ADMIRABLY TO YOUR PURPOSES AND WOULD ASSUME THAT THE KENYANS WOULD HAVE NO OBJECTION TO SUCH A PROPOSAL. ALTHOUGH NOT STATED IN YOUR TELEGRAM, I ASSUME THAT THE PROJECT HAS BEEN DISCUSSED WITH UN HEADQUARTERS. I WOULD LIKE TO HAVE MY ASSUMPTION CONFIRMED BEFORE WE APPROACH THE KENYANS OR THE LOCAL RESREP ON THIS MATTER. WE HAVE BY THE WAY, A FULL INVENTORY OF U.N. PROGRAMS HERE CONTAINED IN THE UNDP COUNTRY PROGRAM FOR 78-81, DATED 16 SEPTEMBER 1977. THIS SHOULD ALSO BE AVAILABLE IN WASHINGTON OR NEW YORK.

2. DESPITE MY ENTHUSIASM FOR THE PROJECT, I AM AFRAID THAT WE ARE LIMITED IN THE RESOURCES WHICH WE CAN DEVOTE TO IT. BETWEEN THE AID MISSION AND THE EMBASSY WE CAN COMMIT THE SERVICES OF TWO OFFICERS FULL TIME AND THE SERVICES OF THE AID PROGRAM OFFICER AND THE ECONOMIC/COMMERCIAL COUNSELOR AS NEEDED. BOTH THE EMBASSY AND THE AID MISSION HAVE A HEAVY WORKLOAD OVER THE COMING MONTHS. LIMITED OFFICIAL USE

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AID HAS SEVERAL MAJOR NEW PROJECT DESIGN EFFORTS IN TRAIN BETWEEN NOW AND MAY. EMBASSY FOR ITS PART IS HOSTING AN ALL AFRICA E/C MEETING AND AN FAA MLS DEMONSTRATION NEXT WEEK AND UNDERGOING INSPECTION DURING THE PERIOD MARCH 9 - APRIL 2. UNDER THESE CIRCUMSTANCES, I BELIEVE THAT IT IS ESSENTIAL THAT WASHINGTON PROVIDE THE DIRECTOR FOR THE STUDY WHO WOULD WORK UNDER THE DIRECTION OF THE ECONOMIC/COMMERCIAL COUNSELOR ASSISTED BY

OFFICERS FROM AID, OMB AND STATE AS THE DEPARTMENT MAY THINK DESIRABLE. AS YOU CAN SEE FROM THE ABOVE COMMITMENTS WE WOULD HAVE DIFFICULTY SUPPORTING THE STUDY IN COUNTRY BEFORE THE WEEK OF MARCH 19

3. TURNING TO METHODOLOGY, THE CONCENSUS OF OPINION HERE IS THAT TIME SPAN YOU ARE ENVISAGING IS FAR TOO SHORT FOR BREADTH OF PROGRAM/POLICY ANALYSIS YOU APPEAR TO BE CONSIDERING, PARTICULARLY IN KENYA WHERE SO MANY UN AGENCIES OPERATE -- UNDP, FAO, ITC, IAEA, UNED, WHO, UNICEF, UNESCO, UNEP, UNFPA IN ADDITION IMF, IBRD, IDA AND IFC. I LOOK FORWARD TO RECEIVING THE CRITERIA WHICH YOU MENTI

IN YOUR TELEGRAM: SOME OF THE CONCEPTS CONTAINED IN THAT MESSAGE SUCH AS "RELEVANCE, QUALITY OF DESIGN AND EFFECTIVENESS OF IMPLEMENTATION" SEEM EXTREMELY SUBJECTIVE AND I HAVE DOUBTS ABOUT THEIR SUFFICIENCY AS GUIDANCE FOR PROGRAM MEASUREMENT. ALSO, REF. FOCUS ON PROGRAM/POLICY CONSIDERATIONS PER PARA. 8 SEEMS TO MIT CONCERNS REGARDING ADMINISTRATION, ESPECIALLY RELATIONS AMONG UN AGENCIES AND RESREP AUTHORITIES HERE, IT WOULD SEEM ALSO IMPLIED IN PARA. 3 CONCERN ABOUT EFFECTIVENESS UN PROGRAMS.

4. FINALLY I AM UNCLEAR AS TO JUST WHAT YOU ARE SUGGESTING IN PARAGRAPH 10 OF YOUR MESSAGE. IF THE INTENTION IS TO TRY TO SEEK OUT WORKS PUBLISHED BY THE AID AGENCIES OF THE COUNTRIES AND ORGANIZATIONS MENTIONED WHICH ARE RELAVANT TO THE STUDY, I WOULD SUGGEST THAT THE BEST PLACE TO DO THIS IS AT THEIR RESPECTIVE LIMITED OFFICIAL USE

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HEADQUARTERS. IF YOU ARE CONSIDERING IN-COUNTYR CONSULTATIONS WITH THE DIRECTORS OF THE RESPECTIVE PROGRAMS IN KENYA WITH A VIEW TO SEEKING THEIR ANALYSIS OF THE UNDP PROGRAM I AM AFRAID THAT YOU WILL GET VERY ANODYNE RESPONSES OR ALTERNATIVELY THAT THE RESIDENT DIRECTORS WOULD HAVE TO SEEK PERMISSION FROM THEIR HEADQUARTERS BEFORE UNDERTAKING SUCH DISCUSSIONS. I WOULD APPRECIATE A BIT MORE CLARIFICATION OF YOUR IDEAS IN THIS REGARD. LE MELLE

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